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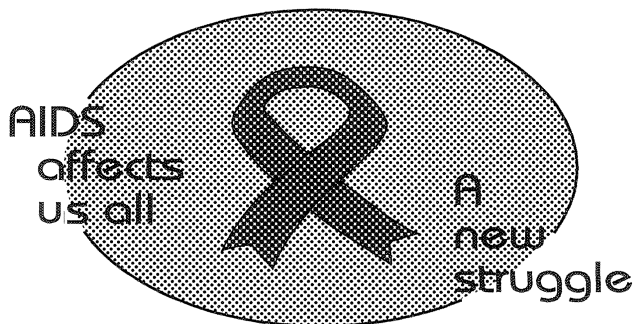
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LOCAL AUTHORITY NOTICE

LOCAL AUTHORITY NOTICE 149



LIMPOPO
 PROVINCIAL GOVERNMENT
 REPUBLIC OF SOUTH AFRICA

**DEPARTMENT OF
 CO-OPERATIVE GOVERNANCE,
 HUMAN SETTLEMENTS & TRADITIONAL AFFAIRS**

NOTICE IN TERMS OF SECTION 47(2)(c) OF THE LOCAL GOVERNMENT: MUNICIPAL SYSTEMS ACT, 2000 (ACT 32 OF 2000)

I, Ishmael Kgetjepe, a Member of the Executive Council responsible for Local Government in Limpopo Province, by powers vested in me in terms of section 47(2)(c) of the Local Government: Municipal Systems Act, 2000 (Act 32 of 2000), hereby publish a consolidated report on the performance of municipalities in the Limpopo Province.

.....
**MEMBER OF THE EXECUTIVE COUNCIL:
 CO-OPERATIVE GOVERNANCE, HUMAN
 SETTLEMENTS AND TRADITIONAL AFFAIRS**

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LIMPOPO
PROVINCIAL GOVERNMENT
REPUBLIC OF SOUTH AFRICA

DEPARTMENT OF
CO-OPERATIVE GOVERNANCE,
HUMAN SETTLEMENTS & TRADITIONAL AFFAIRS

**LIMPOPO
2011/12
MUNICIPAL PERFORMANCE
REPORT
(SECTION 47)**

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MEC FOREWORD

It is my pleasure to the people of Limpopo Province, all communities in the respective municipalities, members of the provincial legislature and the Minister for Cooperative Governance and Traditional Affairs, to submit the state of Municipal Service Delivery Report for 2011/12 financial year as consolidated from the annual reports submitted by municipalities for the year under review for consideration.

The report highlights challenges and regression in terms of operation clean audit 2014. There are 13 municipalities in 2011/12 financial year with disclaimers as opposed to 8 municipalities in 2010/11 financial year. There are only 2 municipalities each receiving an unqualified and clean audit opinion in 2011/12 financial year respectively as opposed to 2 for both unqualified and clean audit opinion in 2010/11 financial year.

In terms of municipal service delivery, the report demonstrates that despite all the challenges related to the development of infrastructure in the province, service delivery backlogs have been drastically reduced particularly with regard to access to basic services such as water, electricity and sanitation.

Let me further take this opportunity to thank municipal councilors for providing the political stewardship and strategic leadership in our municipalities. Furthermore, I am also expressing my gratitude to all members of municipal top management for providing strategic management and to all members of communities for cooperating as well as participating in the running of the municipal affairs.

ISHMAEL KGETHEPE
MEMBER OF EXECUTIVE COUNCIL

02/09/2013

DATE

**DEPARTMENT OF COOPERATIVE GOVERNANCE, HUMAN
SETTLEMENTS AND TRADITIONAL AFFAIRS**

ABBREVIATIONS

AFS	Annual Financial Statements
APR	Annual Performance Report
AR	Annual Report
CBD	Central Business District
CFO	Chief Financial Officer
COGHSTA	Cooperative Governance Human Settlement and Traditional Affairs
CoGTA	Cooperative Governance and Traditional Affairs
DM	District Municipality
DP	Development Planning
GDP	Gross Domestic Product
ICT	Information and Communication Technology
IDP	Integrated Development Plan
IGR	Intergovernmental Relations
ISRDP	Integrated Sustainable Rural development Programme
LM	Local Municipality
MM	Municipal Manager
MPAC	Municipal Public Account Finance
RDP	Reconstruction and Development Programme
SDBIP	Service Delivery Budget and Implementation Plan
SEZ	Spatial Economic Zones
WSA	Water Services Authorities
WSP	Water Services Providers
WTW	Water Treatment Works
WWTW	Waste Water Treatment Works

1. BACKGROUND AND OVERVIEW

1.1 PURPOSE

This report presents a consolidated account of the state of municipalities in Limpopo for the period 2009-2012.

1.2 LEGISLATIVE MANDATE AND OBLIGATIONS

This report is compiled in compliance with Section 47 of Chapter 6 of the Municipal Systems Act (2000) that obliges municipalities to monitor its performance in order to measure, review, evaluate and to improve its performance at organizational as well as at individual level. The MEC for local government has the mandate to monitor the overall performance of the municipalities and identify areas to strengthen the capacity of municipalities to perform their legislative mandates.

The Municipal Systems Act (2000), subsection 46(1) obliges a municipality to prepare for each financial year a performance report reflecting the following:

- a) The performance of the municipality and of each external stakeholder during that financial year.
- b) A comparison of the performances referred to in (a) with targets set for and performances of the previous financial year.
- c) Measures taken to improve performance.

Section 47 stipulates that the MEC for Local Government must annually compile and submit a report to the provincial legislature and the Minister responsible for Local government.

The MEC for Local Government must submit a copy of the report to the National Council of Provinces. The report must:

- Identify municipalities that underperformed during the year,
- Propose remedial action to be taken,
- Be published in the provincial gazette.

Furthermore, in order to consolidate the report at national level the Municipal Systems Act (2000) Section 48 (1) requires that the Minister for Local Government must annually compile and submit to Parliament and the MECs for Local Government a consolidated report of Local Government performance in terms of general key performance indicators. Subsection (2) requires the report to be published in the gazette.

The report is a consolidation of section 46 reports submitted by the following municipalities including oversight reports as articulated in the MFMA no. 56 of 2003 section 129(1), Capricorn, Polokwane, Lepelle-Nkumpi, Aganang,

Blouberg, Molemole, Waterberg, Modimolle, Thabazimbi, Lephalale, Mogalakwena, Mookgopong, Sekhukhune, Fetakgomo, Ephraim Mogale, Greater Tubatse, Makhuduthamaga, Elias Motsoaledi, Mopani, Greater Tzaneen, Greater Letaba, Ba-Phalaborwa, Greater Giyani, Maruleng, Vhembe, Musina, Mutale, Thulamela and Makhado.

Bela-Bela Local Municipality has not tabled its section 46 report as per legislative prescripts.

There were delays on the adoption of the oversight reports by the following municipalities: Ephraim Mogale, Thabazimbi and Molemole

2. METHODOLOGY

2.1 Sources of data

The primary source of data utilized in this report is the municipal annual performance reports compiled in compliance with section 46 of the Municipal Systems Act no. 32 of 2000 and Municipal Finance Management Act no. 56 of 2003 Sec 129 (1) (2) (a) (b)

In addition to the municipal annual report the department utilized secondary data to complement the municipal performance report, namely

- Municipal quarterly, and mid-year performance reports submitted to the department;
- LGTAS reports as they have been subjected to various IGR clusters including PIGF and Executive Council;
- Programme performance reports from the departments and Municipal Infrastructure Grant reports,
- DWA water service authority report.
- Census 2001 report
- Community survey 2007 report
- Census 2011 report

2.2 Comparative analysis

The report has been compiled based on a comparative overview of progress made in the previous three years, namely 2009/10, 2010/11 and 2011/12 financial years. This has helped to demonstrate the performance trends across all the five key performance areas. A three year Comparative Assessment provides trends that can give guide to Capacity Development flaws and interventions.

This report identifies municipalities that have under-performed in certain key performance areas and it further provides a detailed overview on areas that need further interventions in improving the overall performance of the Municipal Sector in Limpopo.

3. REPORTING SCOPE

The Five Key Performance Areas:

- I. **Key Performance Area 1: Municipal Transformation and Institutional Development:** This focus area measures the extent at which the administrative and overall management capacity is developed, with special emphasis on organizational design and human resources capacity, employment equity, capacity for strategic planning in the form of the IDP and performance management within the municipality;
- II. **Key Performance Area 2: Basic Service Delivery and Infrastructure Development:** The focus is on accelerating basic service delivery in order to reduce municipal service delivery backlog and as well as on the ability of the local government to develop infrastructure that will sustain the provision of the municipal services. It is measuring whether there is progress towards provision of water and sanitation services, electricity, waste removal, roads and storm water maintenance, as well as the municipalities' state of readiness to deliver housing in partnership with the provincial government. Linked to this, it focuses on the national targets set in line with the Millennium Development Goal as well as the capacity to implement the infrastructure grants projects which are implemented at municipal level through the Municipal Infrastructure Grant.
- III. **Key Performance Area 3: Local Economic Development:** This focuses on the strategic intent, and as well as the ability to implement local economic development through an integrating local economic development opportunities. The key aspects of the assessment is on measuring whether the municipalities has an approved strategy for the implementation of LED projects, if there is sufficient capacity within the municipality to implement LED functions, assessment of poverty alleviation programme and as well as the creation of jobs through LED initiatives.
- IV. **Key Performance Area 4: Financial Viability and Financial Management:** The critical element of this focus area provides an assessment of the extent at which the municipalities develops the capacity to implement the MFMA requirements, the capacity to raise revenue through municipal trading services as well as the capacity for overall budget and expenditure management. Linked to this, it is the

status quo in terms of the Auditor General Reports on the municipality's financial statements.

- V. Key Performance Area 5: Good Governance, Public Participation, and Ward Committee:** the focus of this area is to assess the running of council, establishment and functionality of the ward committees, assess the extent at which public participation is encouraged, and the level of corporate governance in the municipality.

4. DEMOGRAPHICS

The Limpopo Province is comprised of 5 District Municipalities and 25 Local Municipalities. The majority of the area (87%) can be classified as rural. Limpopo is the 5th largest province in the country which takes up to 10.3% of the country's land area. According to the Statistics South Africa (StatsSA) census 2011, the total population of the Limpopo province is estimated at 5 404 868. There is an increase of 0.79% in the provincial population between 2001 and 2011.

Population and Household distribution

2001			2007		2011	
Municipality	Population	No of households	Population	No of households	Population	No of households
Aganang	146 872	33 938	194 119	35 598	131, 164	33 918
Blouberg	171 721	32 187	145 454	33 826	162, 629	41 192
Lepelle-Nkumpi	227 970	27 888	100 408	27 296	230 350	59 682
Molemole	109 441	124 978	561 772	130 361	108 321	30 043
Polokwane	508 277	51 245	241 414	58 483	628 999	178 001
Capricorn District	1 164 281	270 235	1 243 167	285 565	1 261,463	342 838
Greater Letaba	218 873	49 451	247 739	59 539	212 362	58 261
Greater Tzaneen	375 586	85 993	349 087	89 831	389 549	108 926
Greater Giyani	240 728	53 050	247 657	57 537	243 058	63 548
Maruleng	94 383	19 668	95 779	24 589	94 691	24 470
Ba-Phalaborwa	131 536	31 046	127 308	33 792	150 495	41 115

2001			2007		2011	
Municipality	Population	No of households	Population	No of households	Population	No of households
Mopani District	1 061 448	239 209	1 068 568	265 289	1 089 155	296 320
Mutale	82 893	18 085	108 215	21 075	91 793	23 751
Thulamela	581 485	126 023	602 819	137 852	617 973	156 594
Musina	39 309	11 577	57 195	14 203	68 128	20 042
Makhado	494 263	108 673	471 805	114 060	515 514	134 889
Vhembe District	1 198 055	264 505	1 240 035	287 190	1 303 398	335 276
Thabazimbi	65 532	20 734	60 039	23 872	84 887	25 080
Lephalale	85 272	20 277	80 141	23 745	115 450	29 880
Mookgophong	34 447	7 561	16 818	7 674	35 431	9 918
Modimolle	69 027	16 964	52 602	15 826	68 286	17 525
Bela-Bela	52 124	12 335	55 844	14 290	66 304	18 068
Mogalakwena	298 440	68 011	330 649	75 313	307 119	79 395
Waterberg District	614 155	145 883	596 092	160 720	270 348	179 866
Ephraim Mogale	121 327	24 189	124 510	28 215	123 313	32 284
Elias Motsoaledi	221 647	45 478	247 488	46 840	248 956	60 251
Makhuduthamaga	262 005	52 978	262 726	53 654	274 154	65 217
Fetakgomo	92 596	18 883	112 232	21 851	93 687	22 851
Greater Tubatse	269 606	53 756	343 468	66 611	335 399	83 199
Sekhukhune District	967 185	195 285	1 090 424	217 172	975 509	263 802

Source: StatsSA

Area coverage in relation to the Province: Provincial coverage

District Municipality	Area (Km²)	Percentage (%)	No. of Local Municipalities
Capricorn	21 706.96 km ²	16.7	5
Mopani	25 344,13 km ²	19.3	5
Sekhukhune	13 528 km ²	10.3	5
Vhembe	25 597 km ²	19.5	4
Waterberg	44 913 km ²	34.2	6
Total	131 089.09 km²	100	25

5. ECONOMIC OVERVIEW**GDP Growth**

The economic growth rate in the Province as a whole declined from 2.6% in 2010 (after a decline of 1.4% in 2009) to 2.4% in 2011. The slowdown was underpinned by a slowdown in three out of five districts municipalities. The general moderation in the rate of economic growth is likely to continue into 2013 given the economic growth conditions in the global economy.

Limpopo sector growth

Sector growth in the province was anchored by mining, which accounted for 31 percent of provincial GDP output in 2011. Mining remains the economic growth engine of the province and it is particularly sensitive to global economic growth trends. With the major industrial economies experiencing moderate to negative growth, mining is experiencing difficulties and its growth is likely to moderate in the short to medium terms. Agriculture (11.2% up from -1,5% in 2010), mining (8.3% up from 2.2% in 2010), and electricity (5,5% up from 2.3% in 2010). These sectors reported the highest growth in 2011. Construction (-4,7%) was the only sector that contracted in 2011. (Global insight)

Household income and expenditure

Despite a difficult economic environment, Limpopo household savings continued to increase in 2011 to R1.55 billion – an increase of 20% from 2010. This is particularly interesting given that South Africa in general has a negative savings rate. This continued increase in provincial savings can only be attributed to an entrenched savings culture within the province.

Investment

Provincial investment grew by 4 % in 2011 after a decline of 3% in 2010. The growth in investment has declined from a peak growth of 20% in 2007 mainly due to the negative impact on the recession of 2008-2009. Although, only a slight recovery occurred in 2011, it points resilience of Limpopo investment in difficult economic times.

Employment levels

The following sectors increased their employment levels on year to year (2012Q1-2013Q1). Agriculture(29.5%), Manufacturing(1.4%), Utilities(65.5%), Trade (2.4%), Finance(8.6%),Community and Social services (9.4%) and Private households (22.4%) whereas Construction and Transport decreased by 5.4% and 3.6% respectively over the same period while mining remained the same at 0.0 percentage change. The year to year unemployment rate in Limpopo decreased by 1.6 percent from 21.9 percent to 20.3 percent over the same period. The national unemployment figures remained as 25.2 percent. The unemployment figures for Limpopo, however, increased by 0.3 percent from 24.9 percent in Quarter 4 of 2012 to 25.2 percent in Quarter 1 of 2013 (STATS SA Q1 Quarterly Labour Survey).

Spatial Economic Zones (SEZ)

The Province has identified two SEZ; Steelpoort in Greater Tubatse Local Municipality and Musina in Musina Local Municipality. The Steelpoort SEZ is based on the availability of the PGM minerals in the area. The main economic activity that will be targeted is the hydrogen fuel cell initiative of Anglo Platinum. The Musina SEZ is based on two initiatives the MUTTASHI concept and the Eco Industrial park. The location of Musina makes it the ideal hub to serve as the logistics port to Africa.

5.1 KPA 1: MUNICIPAL TRANSFORMATION AND ORGANISATIONAL DEVELOPMENT

5.1.1 FILLING OF TOP MANAGEMENT POSTS

The table below provides a three year analysis of the filling of section 57 Senior Management Positions per district from 2009/10 financial year to 2011/12 financial year.

Four Year Comparative overview of the filling of top management positions in Capricorn District

	Capricorn			Polokwane			Lepelle Nkumpi			Aganang			Blouberg			Molemole		
	09/10	10/11	11/12	09/1	10/11	11/12	09/10	10/11	11/12	09/1	10/1	11/1	09/1	10/1	11/1	09/10	10/1	11/1
MM	F	V	F	V	F	F	F	F	F	F	F	V	V	V	F	V	V	F
CFO	F	F	F	F	F	V	F	F	F	F	F	F	F	V	F	V	V	F
TS	F	F	V	V	F	F	V	F	V	V	F	F	F	V	F	V	V	F
DP	F	F	F	F	F	F	F	F	F	V	V	V	F	F	F	V	V	F
CPS	F	F	F	F	V	V	V	F	F	V	F	F	F	F	F	F	F	F
CS	F	F	F	F	F	F	V	F	F	V	V	F	F	F	F	F	F	F

*MM – Municipal manager
 *CFO – Chief Financial Officer
 *TS – Technical Services
 *DP – Development Planning
 *CPS – Corporate Services
 *CS – Community Services
 F* - Filled with no MEC Concurrence

- **Municipal Managers:** Only 50% (3/6) were filled in 09/10 financial year. It improved to 67% (4/6) in 10/11 financial year and it again improved to 83.3% (5/6) in 11/12 with a vacancy at Aganang.
- **Chief Financial Officers:** The filling of Chief Financial Officers' posts remained stable at 100% (6/6) in 09/10 and declined to 83% (5/6) in 10/11 and there was another decline in 11/12 to 67% (4/6) with vacancies at Polokwane and Aganang.
- **Technical Managers:** 50% (3/6) in 09/10fy respectively and improved to 100% (6/6) in 10/11 and declined to 67% (4/6) in 11/12 with vacancies at Capricorn and Lepelle-Nkumpi.
- **Development Planning:** The filling of Development Planning Managers posts was at 67% (4/6) in 09/10 and improved to 83% (5/6) in 10/11 and remained at 83% (5/6) 11/12.
- **Corporate Services:** The filling of Corporate Services Managers was at 67% (4/6) in 09/10, it remained the same in 10/11 at 67% (4/6) and improved to 83% (5/6) in 11/12fy.
- **Community Services:** The filling of Community Services Managers was at 67% (4/6) in 09/10, it improved to 83% (5/6) in 10/11fy and remained the same in 11/12.

Three Year Comparative overview of the filling of top management positions in Waterberg District

	Waterberg			Modimolle			Bela-Bela			Thabazimbi			Lephalale			Mogalakwena			Mookgophong		
	09/10	10/11	11/12	09/10	10/11	11/12	09/10	10/11	11/12	09/10	10/11	11/12	09/10	10/11	11/12	09/10	10/11	11/12	09/10	10/11	11/12
MM	F	F	F	F	F	F	F	F	F	F	F	F	F	F	F	F	F	F	F	F	F
CFO	F	F	F	V	V	F	F	V	F	F	V	F	F	F	F	F	F	F	F	F	F
TS	F	F	F	F	F	F	F	F	F	F	F	F	F	F	F	F	F	F	F	F	F
DP	F	F	F	N/A	N/A	N/A	F	F	F	F	F	F	F	F	F	F	F	F	N/A	N/A	N/A
CPS	F	F	V	F	F	F	F	F	F	F	F	F	F	F	F	F	F	F	F	F	F
CS	F	F	F	F	F	V	F	F	F	F	V	F	F	V	F	F	F	F	F	F	F

*MM – Municipal manager
 *CFO – Chief Financial Officer
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 F* - Filled with no MEC Concurrence

- **Municipal Managers:** The filling of MM posts, for 09/10, 10/11 and 11/12 remained the same at 71% (5/7) with vacancies at Modimolle and Mookgopong.
- **Chief Financial Officers:** In 09/10 the filling of posts was at 85% (6/7), in 10/11 it was at 57% (4/7) and 11/12 there was improvement of 85% (6/7) with a vacancy at Bela-Bela municipality.
- **Technical Managers:** In 09/10 the filling of posts was at 100% (7/7) declined and remained the same to 71% (5/7) for 10/11 and 11/12 with vacancies at Modimolle and Lephalale municipalities.
- **Development Planning:** The filling of Development Planning Managers posts in Waterberg was at 100% (5/5) in 09/10 and remained at 100% (5/5) in 10/11 and regressed both at 80% (4/5) 11/12.
- **Corporate Services:** The filling of Corporate Services Managers was at 100% (7/7) in 09/10 and it sustained in 100% (7/7), declined at 57% (4/7) in 11/12fy.
- **Community Services:** The filling of Community Services Managers was at 100% (7/7) in 09/10, it declined to 86% (6/7) in 10/11fy and 11/12 fy 3/7.

Three Year Comparative overview of the filling of top management positions in Vhembe District

	Vhembe			Musina			Mutale			Thulamela			Makhado		
	09/1	10/11	11/12	09/10	10/11	11/12	09/10	10/11	11/12	09/10	10/11	11/12	09/10	10/11	11/12
0															
MM	F	F	F	F	F	F	F	F	F	F	F	F	F	F	F
CFO	F	F	F	F	V	V	F	F	F	F	F	F	F	F	F
TS	F	F	F	F	F	F	F	F	F	F	F	F	F	F	F
DP	F	F	F	V	V	V	N/A	N/A	N/A	F	F	F	F	F	F
CPS	F	F	F	V	V	F	F	F	F	F	F	F	F	F	F
CS	F	F	F	F	F	F	N/A	N/A	N/A	V	V	V	F	F	F

*MM – Municipal manager
 *CFO – Chief Financial Officer
 *TS – Technical Services
 *DP – Development Planning
 *CPS – Corporate Services
 *CS – Community Services
 F* - filled with no MEC concurrence

- **Municipal Managers:** The filling of MM's posts has been stable at 100% (5/5) in 09/10 and 100% (5/5) in 10/11 financial year and declined to 80% (4/5) in 11/12 with a vacancy at Musina municipality.
- **Chief Financial Officers:** The filling of CFO's posts has been stable at 100% (5/5) in 09/10 and 100% (5/5) in 10/11 financial year and declined to 80% (4/5) in 11/12 with a vacancy at Musina local municipality.
- **Technical Manager:** The filling of Technical Services posts has been stable at 100% (5/5) in 09/10, 10/11 and 11/12 financial year. 4/5(80%) posts are currently filled and 1/5 (20%) vacancy exists in Vhembe District municipality.
- **Development Planning:** The filling of Development Planning Managers posts was at 75% (3/4) in 09/10 until 11/12fy.
- **Corporate Services:** The filling of Corporate Services Managers was at 80% (4/5) in 09/10, it remained the same in 10/11 at 80% (4/5) and improved to 100% (5/5) in 11/12fy.
- **Community Services:** The filling of Community Services Managers has been at 75% (3/4) from 09/10 to 11/12fy.

Three Year Comparative overview of the filling of top management positions in Sekhukhune District

	Sekhukhune		Fetakgomo			Ephraim Mogale			Greater Tubatse			Makhuduthamaga			Elias Motsoaledi			
	09/10	10/11	11/12	09/10	10/11	11/12	09/10	10/11	11/12	09/10	10/11	11/12	09/10	10/11	11/12	09/10	10/11	11/12
MM	F	V	F	F	F	F	F	F	F	F	F	F	F	F	F	F	F	F
CFO	F	V	V	F	F	F	F	F	F	F	F	F	F	F	F	F	F	F
TS	V	V	F	N/A	N/A	V	F	F	F	F	F	F	F	F	F	F	F	F
DP	F	V	V	F	F	F	F	F	F	F	F	F	F	F	F	F	F	F
CPS	F	F	F	F	F	F	F	F	F	F	F	F	F	F	F	F	F	F
CS	F	F	F	N/A	N/A	N/A	F	F	F	F	F	F	F	F	F	F	F	F

*MM – Municipal manager
 *CFO – Chief Financial Officer
 *TS – Technical Services
 *DP – Development Planning
 *CPS – Corporate Services
 *CS – Community Services
 F* - Filled with no MEC Concurrence

- **Municipal Managers:** MM posts were at 100% (6/6) in 09/10, declined to 50% (3/6) in 10/11 and improved to 83.3% (5/6) in 11/12 with a vacancy at Ephraim Mogale local municipality.
- **Chief Financial Officers:** CFO posts were at 100% (6/6) in 09/10, declined to 67% (4/6) in 10/11 and there was more decline in 11/12 to 50% (3/6) with a vacancy at Sekhukhune District, Greater Tubatse and Elias Motsoaledi local municipalities.
- **Technical Managers:** Technical Managers' posts were at 83% (5/6) in 09/10, declined to 50% (3/6) in 10/11 and declined more to 17% (1/6) in 11/12 with vacancies at Sekhukhune District, Fetakgomo, Greater Tubatse and Elias Motsoaledi local municipalities. The position was not applicable at Fetakgomo in 09/10 and 10/11.
- **Development Planning:** Development Planning Managers' posts were at 75% (3/4) in 09/10 (the post was not applicable in Makhuduthamaga & Elias Motsoaledi), declined to 40% (2/5) in 10/11 and declined to 33.3% (2/6) in 11/12 with vacancies at Sekhukhune District, Ephraim Mogale, Greater Tubatse and Elias Motsoaledi local municipalities.
- **Corporate Services:** Corporate Services Managers' posts were at 100% (6/6) in 09/10 until 11/12 financial year.
- **Community Services:** Community Services manager's post were at 80% in 09/10fy until 11/12 financial year, with a vacancy in Elias Motsoaledi in 09/10fy and Makhuduthamaga Local Municipality from 10/11fy up to 11/12. The position was not applicable at Fetakgomo

Three Year Comparative overview of the filling of top management in Mopani District

	Mopani			Greater Tzaneen			Greater Letaba			Ba-Phalaborwa			Greater Giyani			Maruleng		
	09/10	10/11	11/12	09/10	10/11	11/12	09/10	10/11	11/12	09/10	10/11	11/11	09/10	10/11	11/11	09/10	10/11	11/11
MM	F	F	F	F	F	F	F	F	F	F	V	F	F	F	F	F	F	F
CFO	F	F	F	F	F	F	F	F	F	F	V	F	F	F	F	F	F	F
TS	F	F	F	F	F	F	F	F	F	F	V	F	F	F	F	F	F	F
DP	F	V	F	F	F	F	N/A	N/A	N/A	N/A	F	F	F	F	V	F	F	F
CPS	F	F	F	F	F	V	F	F	F	F	V	F	F	F	F	F	F	F
CS	F	V	F	F	F	F	F	F	F	F	F	F	F	F	F	F	F	F

*MM – Municipal manager
 *CFO – Chief Financial Officer
 *TS – Technical Services
 *DP – Development Planning
 *CPS – Corporate Services
 *CS – Community Services

- **Municipal Managers:** The filling of Municipal Managers posts was at 100% (6/6) in 09/10, and declined to 83% (5/6) in 10/11 and improved to 100% (6/6) in 11/12.
- **Chief Financial Officer:** The CFO's post has been 100% stable/filled for financial years 09/10 and 10/11 and declined to 83% in 11/12 with a vacancy at Ba-Phalaborwa local municipality.
- **Technical Managers:** The filling of Technical Managers' positions was at 100% (6/6) in 09/10 and declined to 83% (5/6) in 10/11 and 11/12 financial year with a vacancy at Greater Giyani local municipality
- **Development Planning Managers:** The Development Planning Managers' position was at 80% (4/5) in 09/10 and remained at 80% (4/5) in 10/11 and improved to 100% 11/12 financial year and declined to 80% (4/5) in 12/13fy with a vacancy at Maruleng local municipality. The position is not applicable at Greater Letaba.
- **Corporate Services Managers:** The filling of Corporate Services Managers' positions was at 100% (6/6) for 09/10 and declined to 83% (5/6) in 10/11 and 11/12 financial year with a vacancy at Greater Tzaneen local municipality.
- **Community Services Managers:** The filling of Community Services Managers' positions was at 100% (6/6) for 09/10 and declined to 83% (5/6) in 10/11 and improved to 100% in 11/12 financial year.

Provincial Overview of the filling of top management posts per districts

	Mopani			Sekhukhune			Vhembe			Capricorn			Waterberg			
	09/10	10/11	11/12	09/10	10/11	11/12	09/10	10/11	11/12	09/10	10/11	11/12	09/10	10/11	11/12	
MM	6/6 100%	5/6 83%	5/6 83%	6/6 100%	3/6 50%	5/6 83%	5/5 100%	5/5 100%	5/5 100%	6/6 100%	4/6 67%	5/6 83%	5/7 71%	4/7 57%	5/7 71%	
CFO	6/6 100%	6/6 100%	4/6 67%	6/6 100%	4/6 67%	3/3 50%	5/5 100%	5/5 100%	4/5 80%	6/6 100%	4/6 67%	4/6 67%	6/7 86%	4/7 57%	6/7 85%	
Technical Services	6/6 100%	5/6 83%	5/6 83%	5/6 83%	3/6 50%	5/6 83%	5/5 100%	5/5 100%	5/5 100%	5/6 83%	6/6 100%	4/6 67%	7/7 100%	5/7 71.4 %	5/7 71%	
Development Planning	4/5 80%	4/5 80%	5/5 100%	3/4 75%	2/5 40 %	2/6 33%	3/4 75%	3/4 75%	3/4 75%	5/6 83%	5/6 83%	5/6 83%	5/5 100%	5/5 100%	5/5 100%	4/5 80%
Corporate Services	6/6 100%	5/6 83%	4/6 67%	6/6 100%	6/6 100%	6/6 100%	4/5 80%	4/5 80%	5/5 100%	5/6 83%	5/6 83%	5/6 83%	7/7 100%	7/7 100%	7/7 100%	4/7 57%
Community Services	6/6 100%	5/6 83%	6/6 100%	4/5 80%	3/5 60%	4/5 80%	3/5 60%	3/5 60%	3/5 60%	4/6 67 %	5/6 83%	5/6 83%	7/7 100%	6/7 86%	3/7 43%	

Provincial comparative overview of the filling of section 57 posts over the past three years

	2009/10	2010/11	2011/12
Municipal Manager	25/30 (83%)	21/30 (70%)	24/30 (80%)
CFO	28/30 (93%)	23/30 (77%)	22/30 (73%)
Technical	23/30 (77%)	24/30 (80%)	20/30 (67%)
Development Planning	20/24(83%)	19/25 (76%)	19/26 (73%)
Corporate Services	28/30 (93%)	27/30 (90%)	24/30 (80%)
Community Services	24/26 (92%)	22/26 (84%)	21/26 (80%)

Provincial Overview

All municipalities in the province have an approved staff establishment detailing all the positions as well as the levels of reporting. The filling of the critical positions with qualified and competent staff (Municipal Managers, Chief Financial Officers, and Technical Services) remains a challenge in the province. The vacancy rate of section 57 Manager's positions in the Province is very high. There are some municipalities that still appoint section 57 managers who do not meet minimum competency requirements. The Province has commenced with the implementation of the Municipal Systems Amendment Act, 2011 on the selection and appointment of section 54 and 56 managers.

- **Municipal Managers:** The filling of Municipal Managers has improved in 11/12 to 80% as compared to 70% in 10/11 financial year. All the districts were at 83% in the filling of MM posts. There is no improvement on the filling these as per the previous financial years. The province had not achieved 100% at least in a single financial year.
- **Chief Financial Officer:** There has been a decline in the filling of CFO posts since 09/10 as it was at 93% declined to 77% in 10/11 and also declined to 70% in 11/12. The status quo depicts an unpleasant decline from 28/30 (93%) in 2009/10 to 21/30 (80%) in 2011/12 financial year.

- **Technical Services Managers:** There was a slight improvement in 10/11 at 80% from 77% in 09/10 and it declined to 67% in 11/12
- **Development Planning:** There has been a decline in the filling of Development Planning Managers posts since 09/10 as it was at 83% declined to 76% in 10/11 and also declined to 73% in 11/12.
- **Corporate Services:** There has been a decline in the filling of Corporate Services Managers posts since 09/10 as it was at 28/30 (93%) declined to 27/30 (90%) in 10/11 and also declined to 24/30 (80%) in 11/12
- **Community Services:** There has been a decline in the filling of Community Services Managers posts since 09/10 as it was at 92% declined to 84% in 10/11 and also declined to 80% in 11/12.

5.1.1 UNDERPERFORMING MUNICIPALITIES IN TERMS OF FILLING POSTS

Municipal Manager: Ephraim Mogale, it has been vacant since 30/04/2012 (13 months), Modimolle, the position has been vacant since 18/05/2012 (12 months). Both municipalities have held interviews for the position.

Chief Financial Officer: Aganang has been vacant since 22/06/2012 (11 months), and Ephraim Mogale since 31/05/2012 (12 months). The position in Aganang has been advertised, shortlisted and interviewed. Ephraim Mogale has re-advertised the position.

Technical Services: Lepelle-Nkumpi has been vacant since 01/10/2012 (07 months) and Greater Giyani (9 months).

5.1.2 OBSERVATIONS

The advent of Local Government: Municipal Systems Amendment Act, 2011 provided for expeditious process on the filling of posts for Municipal Managers and managers directly accountable to the Municipal Managers. Further that the Municipal Regulations on Minimum Competency Levels issued in terms of the Local Government: Municipal Finance Management Act, 2003 provides for relevant competency requirements for appointment in these posts. Although the process is explicit, there are some municipalities which do not adhere to these legislative requirements when filling the above posts. As a result, this analysis on the filling of posts is based on those municipalities that have fully complied with the above legislative prescripts.

5.1.3 EMPLOYMENT EQUITY

Municipality	% of female appointment in s57 managers			% of total female staff appointed		
	2009/10	2010/11	2011/12	2009/10	2010/11	2011/12
Mopani	26% (9/35)	8/36 (22%)	7/26 (27%)	45% (962/2120)	32% (672/2048)	38% (918/2435)
Waterberg	32%(11/34)	11/42 (26%)	10/42 (24%)	31%(522/1686)	37% (2201/810)	33% (456/1400)
Sekhukhune	36.3% (12/33)	8/26 (31%)	8/21 (38%)	20% (395/19610)	42% (642/1540)	40% (569/1420)
Vhembe	26%(7/27)	(22. 4%)	5/29 (17%)	44%(1123/2553)	(32%)	39% (1465/3733)
Capricorn	28% (2/6)	10/37 (27%)	12/29 (41%)	34% (182/534)	38%	36% (191/530)
Provincial aggregate	29% (50/191)	26%	42/147 (29%)	37% (3684/9889)	36.2%	38%

ANALYSIS OF PROVINCIAL STATUS OF WOMEN APPOINTMENTS

- The appointment of women in section 57 posts has declined from 29% in 09/10fy to 26% in 10/11fy and improved to 29% again in 11/12. Mopani improved from 22% in 10/11 to 27% in 11/12. Waterberg declined from 26% in 10/11 to 24% in 11/12. Sekhukhune improved from 31% in 10/11 to 38% in 11/12. Vhembe declined from 22% in 11/10 to 17% in 11/12 and Capricorn improved from 27% in 10/11 to 41% in 11/12.
- The appointment of women against total staff has declined from 37% in 09/10 to 36% in 10/11 and has improved to 38% in 11/12. Mopani has improved from 32% in 10/11 to 38% in 11/12. Sekhukhune declined from 42% in 10/11 to 40% in 11/12, Vhembe improved from 32% in 10/11 to 39% in 11/12, Waterberg declined from 37% in 10/11 to 33% in 11/12 and Capricorn declined from 38% in 10/11 to 36% in 11/12.

5.1.4 PMS legislative compliance (Municipal Systems Act Chapter 6; Municipal Performance Regulations & MFMA)

Mopani District

Yes= done No= not done	Performance Agreements			Individual Performance Reviews (MSA Section 57)		
	2009/10	10/11	11/12	2009/10	10/11	11/12
Mopani District	Yes	Yes	Yes	Yes	Yes	No
Greater Letaba	Yes	Yes	Yes	Yes	Yes	No
Greater Tzaneen	Yes	Yes	Yes	Yes	Yes	Yes
Greater Giyani	Yes	Yes	Yes	Yes	Yes	Yes
Ba-Phalaborwa	Yes	Yes	Yes	Yes	Yes	Yes
Maruleng	Yes	Yes	Yes	Yes	Yes	No
TOTAL	6	6	6	6	6	3

- There has been 100% compliance in terms of submission of Performance Agreements for the past three financial years. Individual assessments in all six municipalities in Mopani have been conducted for 09/10 and 10/11. In 11/12 only three municipalities conducted performance reviews. Reports for assessments have not been submitted to the MEC for Local

Government as per legislative requirements even though the department was part of the assessment process.

- The signing of performance agreements has been consistent at 6/6 (100%)

Waterberg District

Yes= done No= not done	Performance Agreements			Individual Performance Reviews (MSA Section 57)		
	2009/10	10/11	11/12	2009/10	10/11	11/12
Waterberg District	Yes	Yes	Yes	Yes	No	Yes
Modimolle	Yes	Yes	Yes	No	No	No
Bela-Bela	Yes	Yes	Yes	No	No	No
Mogalakwena	Yes	Yes	Yes	No	No	Yes
Lephalale	Yes	Yes	Yes	No	Yes	Yes
Thabazimbi	Yes	Yes	Yes	No	No	Yes
Mookgopong	Yes	Yes	Yes	No	Yes	No
TOTAL	7	7	4	1	2	4

- There has been 100% compliance in terms of submission of Performance Agreements for 09/10, 10/11fy and 11/12.
- Two (2) municipalities conducted reviews in 10/11 financial year, which is an improvement from 1 municipality in 09/10fy. In 11/12, 4 municipalities conducted reviews. But no reports for reviews have been submitted as per legislative requirements.
- The signing of performance agreements has been consistent at 7/7(100%)

Vhembe District

Yes= done No= not done	Performance Agreement signed and submitted			Individual Performance Reviews conducted (MSA Section 57)		
	09/10	10/11	11/12	09/10	10/11	11/12
Makhado	No	Yes	Yes	No	No	No
Mutale	No	Yes	Yes	No	No	No
Musina	Yes	Yes	Yes	No	No	No
Thulamela	Yes	Yes	Yes	No	Yes	No
Vhembe	Yes	Yes	Yes	No	Yes	Yes
TOTAL	3	5	5	0	2	1

- The district submission and signing of performance agreements for 09/10 was 80% and for 10/11fy and 11/12 was at 100%.
- The performance assessment shows improvement from 0 in 09/10 and to 2 in 10/11 (40%) and declined to 1 in 11/12 (20 %.) The municipalities that conducted reviews did not submit reports as per legislative requirements and the department was not involved in the assessment process.
- The signing of performance agreements has been consistent at 5/5(100%)

Capricorn District

Yes= done No= not done	Performance Agreement			Individual Performance Reviews conducted (MSA Section 57)		
	09/10	10/11	11/12	09/10	10/11	11/12
Capricorn District	Yes	Yes	Yes	No	Yes	Yes
Polokwane	Yes	Yes	Yes	No	No	Yes
Molemole	Yes	Yes	Yes	No	No	Yes
Aganang	Yes	Yes	Yes	Yes	No	No
Lepelle- Nkumpi	Yes	Yes	Yes	No	No	Yes
Blouberg	Yes	Yes	Yes	No	No	Yes
TOTAL	6	6	6	1	1	5

- There has been stability in the signing of performance agreements. All municipalities have signed and submitted their performance agreements from 2009/10 to 2011/12 financial years at 100%.
- There is improvement regarding performance reviews, only 1 municipality conducted reviews in 09/10 and one again in 10/11 and there was a huge improvement in 11/12 where all 5/6 (83%) municipalities conducted the individual performance reviews.
- The signing of performance agreements has been consistent at 6/6(100%)

Sekhukhune District

Yes= done No= not done	Performance Agreement signed and submitted			Individual Performance Reviews (MSA Section 57)		
	09/10	10/11	11/12	09/10	10/11	11/12
Sekhukhune	Yes	Yes	Yes	No	Yes	Yes
Fetakgomo	Yes	Yes	Yes	Yes	Yes	Yes
Makhuduthamaga	Yes	Yes	Yes	No	No	No
Elias Motsoaledi	Yes	Yes	Yes	Yes	Yes	Yes
Ephraim Mogale	Yes	Yes	Yes	No	No	No
Greater Tubatse	Yes	Yes	Yes	Yes	Yes	Yes
TOTAL	6	6	6	3	4	4

- The district has maintained 100% submission and signing of performance agreements for 09/10, 10/11 and 11/12 financial years.
- The performance assessments were conducted in 4 municipalities in 10/11fy and declined to 3 municipalities in 11/12. Reports have been submitted for the reviews conducted.
- The signing of performance agreements has been consistent at 6/6 (100%)

Provincial Overview

District	No. of PA submission in 09/10	No. of PA submission in 10/11	No. of PA submission in 11/12	Individual performance reviews (09/10)	Individual performance reviews (10/11)	Individual performance reviews (11/12)
Mopani	6/6 (100%)	6/6 (100%)	6/6 (100%)	6/6 (100%)	6/6 (100%)	3/6 (50%)
Waterberg	7/7 (83%)	7/7 (100%)	7/7 (100%)	1/7 (14%)	2/7 (29%)	4/7 (57%)
Vhembe	3/5 (60%)	5/5 (100%)	5/5 (100%)	2/5 (40%)	2/5 (40%)	1/5 (20%)
Capricorn	6/6 (100%)	6/6 (100%)	6/6 (100%)	0/6 (0%)	1/6 (17%)	6/6 (100%)
Sekhukhune	6/6 (100%)	6/6 (100%)	6/6 (100%)	3/6 (50%)	4/6 (67%)	4/6 (67%)
Provincial Total	28/30(93%)	30/30(100%)	30/30 (100%)	11/30(30%)	15/30(50%)	17/30 (57%)

Provincial Overview

- Submission of performance agreements have improved from 93% (28/30) in 09/10 and were sustained at 100% (30/30) in 10/11 and 11/12 fy.
- Conduction of reviews has improved from 30% (11/30) in 09/10 to 50% (15/30) in 10/11fy and to 57% (17/30) in 11/12.
- Some of the municipalities which conducted their section 57 performance assessment did not submit minutes or assessment reports to the MEC, as enshrined in the Regulations 2006 (Vhembe, Waterberg, Mogalakwena, Lephalale, Thabazimbi, Tzaneen, Giyani & BaPhalaborwa) only Capricorn, Polokwane, Aganang, Blouberg, Molemole, Lepelle Nkumpi, Sekhukhune, Fetakgomo and Elias Motsoaledi have submitted reports for the reviews conducted.
- All 30/30 (100%) municipalities have consistently signed performance agreements from 2009/10 financial year to date. There is also an improvement on performance assessments from 11/30(30%) in 2009/10 financial year to 16/30(53%) in 2011/12 financial year.

5.1.5 Reporting Compliance in Mopani (Annual, Mid-year report and Oversight)

	Mid-Year Report (MFMA Section 72)			Annual report (MSA Section 46)			MPAC/Oversight committee reports		
	09/10	10/11	11/12	09/10	10/11	11/12	09/10	10/11	11/12
Mopani District	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes
Greater Letaba	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes
Greater Tzaneen	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes
Greater Giyani	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes
Ba-Phalaborwa	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes
Maruleng	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes
TOTAL%	100%	100%	100%	100%	100%	100%	100%	100%	100%

- There has been 6/6(100%) compliance in the submission of midyear, Annual and oversight report throughout the three years to date.

Reporting Compliance in Waterberg District

	Mid-Year Report (MFMA Section 72)			Annual report (MSA Section 46)			MPAC/Oversight committee reports		
	09/10	10/11	11/12	09/10	10/11	11/12	09/10	10/11	11/12
Waterberg	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes
Thabazimbi	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes
Lephalale	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	No
Belabela	Yes	Yes	Yes	Yes	Yes	No	Yes	Yes	No
Mogalakwena	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes
Mookgopong	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes
Modimolle	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes
Total %	100%	100%	100%	100%	100%	86%	100%	86%	43%

- All 7/7(100%) municipalities in Waterberg submitted their midyear reports for three consecutive years to date. The submission of section 46 reports has declined from 7/7(100%) in 2009/10 financial year to 6/7(86%)
- The submission of oversight reports was at 100% for 09/10 and 10/11 and declined to 71% in 11/12.

Reporting Compliance in Vhembe District

	Mid-Year Report (MFMA Section 72)			Annual report (MSA Section 46)			MPAC/Oversight committee reports		
	09/10	10/11	11/12	09/10	10/11	11/12	09/10	10/11	11/12
Vhembe	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes
Mutale	Yes	Yes	Yes	Yes	Yes	Yes	No	Yes	Yes
Musina	Yes	No	Yes	Yes	No	Yes	No	No	Yes
Thulamela	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes
Makhado	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes
TOTAL %	100%	80%	100%	100%	80%	100%	60%	80%	100%

- The submission of section 72 reports has decline from 5/5(100%) in 2009/10 financial year to 4/5(80%) in 11/12
- The submission of section 46(annual reports) and oversight reports has been consistent with 5/5 (100%)

Reporting Compliance in Sekhukhune

	Mid-Year Report (MFMA Section 72)			Annual report (MSA Section 46)			MPAC/Oversight committee reports		
	09/10	10/11	11/12	09/10	10/11	11/12	09/10	10/11	11/12
Sekhukhune	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes
Fetakgomo	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes
Makhuduthamaga	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes
Elias Motsoaledi	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes
Ephraim Mogale	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	No
Tubatse	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes
Total %	100%	100%	100%	100%	100%	100%	100%	100%	100%

- a) The submission of section 72, section 46 and oversight reports has been consistent at 6/6(100%) for the past three years.
- b) The submission of section 46(annual reports) and oversight reports has been consistent with 5/5 (100%)

Reporting Compliance in Capricorn District

	Mid-Year Report (MFMA Section 72)			Annual report (MSA Section 46)			MPAC/Oversight committee reports		
	09/10	10/11	11/12	09/10	10/11	11/12	09/10	10/11	11/12
Capricorn	Yes	Yes	Yes	Yes	Yes	Yes	Yes	No	Yes
Polokwane	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes
Aganang	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes
Blouberg	Yes	Yes	Yes	Yes	Yes	Yes	No	Yes	Yes
Lepelle- Nkumpi	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes
Molemole	Yes	Yes	Yes	Yes	Yes	Yes	No	Yes	No
Total %	100%	100%	100%	100%	100%	100%	67%	83%	67%

- There has been consistent submission of mid-year (section 72) reports at 6/6 (100%) in 2009/10 to date. The submission of annual reports (section 46) declined from 6/6 (100%) in 2009/10 financial year to 5/6(83%) to date, whereas the submission of oversight reports improved from 4/6 (67%) in 2009/10 financial year to 6/6 (83%) to date.

5.1.6 PROVINCIAL OVERVIEW: ANNUAL, OVERSIGHT AND MID-YEAR REPORTS.

Section 72 (mid-year reports): The submission of these reports has declined from 30/30 (100%) in 2009/10 financial year to 29/30 (97%) in 2011/12 financial year as a result of non-submission by Makhado Local Municipality.

Annual (section 46) Reports: The submission of these reports has declined from 30/30 (100%) in 2009/10 financial year to 28/30 (93%) in 2011/12 financial year as a result of non-submission by Bela-Bela and Molemole Local Municipalities.

Oversight Reports: The submission of oversight reports has improved from 26/30 (87%) in 2009 financial year to 27/30 (90%) in 2011/12 financial. Molemole, Blouberg, Musina and Thulamela local municipalities did not submit in 2009/10, whereas Molemole, Ephraim Mogale and Bela-Bela local municipalities did not submit in 2011/12 financial year.

5.2. SPATIAL PLANNING

5.2.1 Integrated Development Planning

The table below shows a four year comparative analysis of the IDP credibility rating in the Province.

CREDIBILITY RATING	2009/10	2010/11	2011/12	2012/13
High	Capricorn, Lepelle-Nkumpi, Waterberg, Ba-Phalaborwa, Maruleng, Vhembe, Sekhukhune, Tubatse, Fetakgomo (9)	Waterberg, Bela Bela, Modimolle, Mogalakwena, Thabazimbi, Capricorn, Lepelle Nkumpi, Ba-Phalaborwa, Maruleng, Vhembe,	Waterberg, Bela bela, Modimolle, Mookgopong, Mogalakwena, Thabazimbi, Capricorn, Aganang, Lepelle Nkumpi,	Sekhukhune, Elias Motsoaledi, Ephraim Mogale, Tubatse, Fetakgomo and Makhuduthamaga, Vhembe, Musina, Capricorn, Polokwane, Lepelle

		Musina, Sekhukhune, Tubatse, Fetakgomo (14)	Sekhukhune, Ephraim Mogale, Makhuduthamaga, Tubatse, Fetakgomo, Musina, Vhembe, Letaba, Maruleng, Ba-Phalaborwa, Tzaneen (20)	Nkumpi, Aganang, Blouberg, Waterberg, Bela Bela, Modimolle, Mogalakwena, Thabazimbi, Mookgopong and Lephalale. Greater Tzaneen, Greater Giyani, Maruleng, Ba-Phalaborwa and Mopani District. (26)
Medium	Polokwane, Aganang, Molemole Bela- Bela, Modimolle, Lepha lale Mookgopong, Mogala kwena, Thabazimbi, Mopani, Gi yani, Greater Letaba, Greater Tzaneen Thulamela, Musina, Eli as Motsoaledi, Makhuduth amaga, Ephraim Mogale (19)	Polokwane, Molemole, Aganang, Lephalale, Mookgopong, Ephraim Mogale, Makhuduthamaga, Makhado, Mutale, Tzaneen, Letaba, Giyani, Mopani (13)	Polokwane, Blouberg, Molemole, Lephalale, Mopani, Giyani, Thulamela, Mutale, Makhado (9)	Greater Letaba, Molemole, Thulamela, Mutale (4)
Low	Blouberg, Mutale (2)	Thulamela, Elias Motsoaledi, Blouberg (3)	Elias Motsoaledi (1)	

- c) **High IDP credibility ratings:** Improved from 14 in 2010/11 financial year (47%) to 20 in 11/12 (67%) and 26/30(87%) in 2012/13 financial year.
- **Medium IDP credibility rating:** Reduced from 13/30(43%) in 10/11 to 9/30(30%) in 11/12 and 4/30 in 2012/13 financial year.
 - **Low IDP credibility rating:** Reduced from 3/30(10%) in 2010/11 financial year to 1/30(3%) in 2011/12 financial year. Only Elias Motsoaledi was rated low in 2011/12 financial year and in 12/13 there was no municipality which was rated low on IDP credibility rating.

Spatial Development Framework

- ALL 30/30(100%) municipalities have consistently adopted and reviewed their Spatial Development Frameworks.
- The development of LUMS improved from 23/25 (92%) in 2009/10 financial year to 24/25(96%) in 2011/12 financial year.

5.2.2. Provincial Growth Points (PGP) Programme

The PGPM Programme is geared to implement the Limpopo Spatial Development Framework (LSDF) and the key elements of the National Spatial Development Perspective (NSDP). The programme was adopted by the government in 2009 and is slowly bearing fruit to impact on bulk infrastructure availability. The provincial Executive Council resolved to prioritize the following three (3) Growth Point Municipalities: Lephalale; Greater Tubatse; Musina/Makhado). The department appointed service provider for the development of the Regional Infrastructure Master Plan in Lephalale, Greater Tubatse and Musina/Makhado Corridor. This Infrastructure Scoping Report will provide a comprehensive overview of the infrastructure needs and projections of the required funds to address them.

The following are the strategic priority projects that have been prioritized for implementation through this programme:

- Lephalale (Consolidated Infrastructure Investment to be responsive to imminent Public and Private Sector Investments)
- Musina / Makhado Regional Master Plan (Scoping Report)
- Greater Tubatse Master Plan (Scoping Report)
- Waste Water Treatment Works (All PGPMs)
- Limpopo Water Master Plan

- Land Acquisition and ISHS Strategic Projects (e.g. Bendor)
- Sustained Support to Polokwane [Provincial Logistics Hub]

Through the Provincial Growth Point Program the department has provided support and strategic intervention to Polokwane Local Municipality towards; Housing Accreditation for level 1 which the municipality has now been accredited. Infrastructure Master Plan for Lephalale Local Municipality has been finalized and the inception report has been completed for Greater Tubatse and Musina/Makhado Corridor.

5.2.3. Local Economic Development

All municipalities in the Province have adopted LED strategies. Capricorn district and Sekhukhune Districts have established districts economic development agencies to serve as special vehicles to implement catalytic projects in order to drive economic growth within their respective districts. However, the outstanding issue is to assess the impact of these agencies on the development agenda of the Districts.

5.2.4. Implementation of Community Works Programme (CWP)

The province is implementing the Community Works Programme in seventeen (17) Municipalities. The municipalities are: Greater Tzaneen; Greater Giyani; Greater Tubatse; Blouberg; Mogalakwena; Mutale; Thulamela; Maruleng; Ba-Phalaborwa; Fetakgomo; Ephraim Mogale; Molemole; Aganang; Bela-Bela; Lepelle-Nkumpi; Makhado; Makhuduthamaga. The programme has created 23 998 job opportunities as at the end of 2011/2012 financial year.

5.3. KPA 2: BASIC SERVICE DELIVERY AND INFRASTRUCTURE DEVELOPMENT

The section provides analysis of access to basic services with special focus to water, sanitation, electricity and refuse removal.

Access to piped water above or at RDP level in the province increased from 56% in 1996 to 74% in 2007 and 86% in 2011. The improvement of access to water is mainly due to the implementation of various water construction projects in the province; such as upgrading of water purification plants in Lephalale, boreholes in Vhembe, Sekhukhune and Mopani district municipalities. There is still a need for improvement in terms of access to water as the MDG targets.

Four out of five Districts (Mopani, Sekhukhune & Vhembe) are Water Service Authorities (WSA). All local municipalities in the Waterberg District are Water Service Authorities. Mopani and Vhembe Districts have signed service level agreement with their respective Local Municipalities as water service providers.

Access to electricity in the Province is at 87% and the MDG target was 100% access in 2012. The Province is not doing well in terms of access to sanitation, currently the Province is at 38%. Access to refuse removal is at 22% in the Province compared to 67% nationally.

The table hereunder provides information on provision of basic services to the communities as per Census 2011.

MOPANI DISTRICT

	Households Services %								
	Households	Flushed toilet connected to sewerage		Weekly refuse removal		Piped water inside dwelling		Electricity for lighting	
		2001	2011	2001	2011	2001	2011	2001	2011
Greater Giyani	63 548	13.7	11.9	10.4	11.7	11.3	13.4	67.3	89
Greater Letaba	58 261	7.5	6.8	7.0	8.5	5.4	10.2	65.7	90.8
Tzaneen	108 926	16.1	15.3	15.0	14.7	8.1	16.1	69.1	86.2
Ba-Phalaborwa	41 115	40.2	40.5	41.6	48.8	29.5	37.1	76.8	90.8
Maruleng	24 470	11.5	8.2	7.7	5.9	5.9	10.9	58.7	90.6

VHEMBE DISTRICT

	Households Services %								
	Households	Flushed toilet connected to sewerage		Weekly refuse removal		Piped water inside dwelling		Electricity for lighting	
		2001	2011	2001	2011	2001	2011	2001	2011
Mutale	23 751	4.0	3.8	3.0	5.2	3.4	5.8	39.0	83.3
Thulamela	156 594	10.4	10.7	10.7	12.5	81.1	15.2	59.7	87.2
Musina	20 042	44.6	63.2	63.2	61.5	15.7	26.4	59.2	76.4
Makhado	134 589	9.9	12.1	12.1	9.5	7.1	15.7	66.6	89.4

CAPRICORN DISTRICT

	Households Services %								
	Households	Flushed toilet connected to sewerage		Weekly refuse removal		Piped water inside dwelling		Electricity for lighting	
		2001	2011	2001	2011	2001	2011	2001	2011
Blouberg	41 192	4.3	6.1	1.5	20.7	3.4	7.7	41.6	88
Aganang	33 918	1.2	1.7	0.3	0.7	1.5	7.0	39.0	94.6
Molemole	30 043	6.8	13.2	7.0	5.6	4.1	9.4	74.7	95.7
Polokwane	178 001	32.6	41.1	33.4	44.4	21.1	33.7	64.6	83
Lepelle-Nkumpi	59 682	16.8	18.4	16.6	20.5	12.6	19.3	61.1	91.9

WATERBERG DISTRICT

	Households Services %								
	Households	Flushed toilet connected to sewerage		Weekly refuse removal		Piped water inside dwelling		Electricity for lighting	
		2001	2011	2001	2011	2001	2011	2001	2011
Thabazimbi	25 080	49.5	63.1	42.5	60.4	24.7	47.3	57.3	76.8
Lephalale	29 880	30.1	39.5	24.0	41	22.4	31.4	69.3	85
Mookgophong	9 918	45.0	61.4	37.7	64.1	20.3	41.6	56.8	85.3
Modimolle	17 525	37.6	66.1	39.7	73.3	26.6	35.7	54.3	83.3
Bela-Bela	18 068	65.2	69.7	62.4	64.2	23.3	41.9	72.0	85
Mogalakwena	79 395	20.5	25.8	16.9	26.8	8.7	20.2	70.4	91.8

SEKHUKHUNE DISTRICT

	Households Services %								
	Households	Flushed toilet connected to sewerage		Weekly refuse removal		Piped water inside dwelling		Electricity for lighting	
		2001	2011	2001	2011	2001	2011	2001	2011
Ephraim Mogale	32 284	11.0	9.1	12.4	10.6	6.0	12.3	80.3	89.6
Elias Motsoaledi	60 251	5.9	10.1	6.6	10.2	3.2	12.2	84.1	91.1
Makhuduthamaga	65 217	2.0	3	0.6	2	1.2	6	62.4	90.4
Fetakgomo	22 851	2.6	1.9	1.9	17.8	1.9	5.5	39.3	91.5
Greater Tubatse	83 199	5.3	6.3	7.1	7.9	3.9	9.5	47.1	75.7

PROVINCIAL OVERVIEW

	Flush toilet connected to sewerage		Weekly refuse removal		Piped water inside dwelling		Electricity for lighting	
	2001	2011	2001	2011	2001	2011	2001	2011
Mopani District	17.7	19.3	14.6	17.6	40.0	50.4	68.0	88.7
Vhembe District	13.3	16.3	11.0	14.3	39.9	43.5	61.3	87.2
Capricorn District	29.1	32.5	19.7	30.4	43.8	62.2	58.4	87.4
Waterberg District	36.4	48.9	30.5	45.1	51.1	70.6	65.3	86.7
Sekhukhune District	7.6	8.6	5.9	8.8	20.4	40.1	63.6	86.0
TOTAL	18.1	22.7	15.6	21.8	38.9	52.3	62.9	87.3

Piped water inside dwelling

- In Mopani in terms of STATS SA 2001 Census Results, access to piped water inside dwelling was at 40.0% and in terms of STATS SA 2011 census Results, access was at 50.4%.
- In Vhembe in terms of STATS SA 2001 census results access to piped water inside dwelling was 39.9% and in terms of STATS SA 2011 Census results access was 43.5%.
- In Capricorn in terms of STATS SA 2001 census results access to piped water inside dwelling was 43.8% and in terms of STATS SA 2011 Census results access was 62.2%.
- In Waterberg in terms of STATS SA 2001 Census Results, access to piped water inside dwelling was 51.1% and in terms of STATS SA 2011 Census results, access was 70.6%.
- In Sekhukhune in terms of STATS SA 2001 Census Results, access to piped water inside dwelling was 20.4% and in terms of STATS SA 2011 Census results access was 40.1%.

Electricity for lighting

- The access of electricity for lighting in Mopani in terms of STATS SA 2001 Census Results was at 68.1% and in terms of STATS SA 2011 Census results, access was at 88.7%.
- In Vhembe in terms of STATS SA 2001 Census Results was at 61.1% and in terms of STATS SA 2011 Census Results, access was at 87.2%.

- In Capricorn in terms of STATS SA 2001 Census Results was at 59.0% and in terms of STATS SA 2011 Census Results, access was at 87.4%.
- In Waterberg in terms of STATS SA 2001 Census Results was at 65.5% and in terms of STATS SA 2011 Census Results, access was 86.7%.
- In Sekhukhune in terms of STATS SA 2001 Census Results was 63.5% and in terms of STATS SA 2011 Census Results, access was 86.0%

Flush toilet connected to sewerage

- According to STATS SA Census 2011 Results, access to flush toilets to sewerage in Mopani was at 17.7% and increased to 19.3% in terms of STATS SA 2011 Census Results.
- In Vhembe in terms of STATS SA 2001 Census Results was at 13.3% and increased to 16.3% in terms of STATS SA 2011 Census Results.
- In Capricorn in terms of STATS SA 2001 Census Results was 29.1% and increased to 32.5% in terms of STATS SA 2011 Census Results.
- In Waterberg in terms of STATS SA 2001 Census Results was 36.4 and increased to 48.9% in terms of STATS SA 2011 Census Results
- In Sekhukhune in terms of STATS SA 2001 Census Results was 7.6% and increased to 8.6% in terms of STATS SA 2011 Census Results.

Weekly refuse removal

- There is a slight improvement in the collection of refuse removal in all the districts: Mopani in terms of STATS SA 2001 Census Results was 14.6% and in terms of STATS SA 2011 Census Results was 17.6%.
- In Vhembe in terms of STATS SA 2001 Census Results was 11.0% and in terms of STATS SA 2011 Census Results was 14.3%.
- In Capricorn in terms of STATS SA 2001 Census Results was 19.7% and in and in terms of STATS SA 2011 Census Results was at 30.4%.
- In Waterberg in terms of STATS SA 2001 Census Results was 30.5% and in terms of STATS SA 2011 Census Results was at 45.1%.
- In Sekhukhune in terms of STATS SA 2001 Census Results was at 5.9% and in terms of STATS SA Census Results 2011 was 8.8%.

All the districts managed to have a slight improvement on provision of basic services.

Landfill Sites

- Sekhukhune: 6
- Mopani: 5
- Vhembe: 6
- Capricorn: 1
- Waterberg: 11

The province has 29 licensed landfill sites.

5.4. KPA 4: FINANCIAL VIABILITY AND MANAGEMENT

5.4.1 OPERATION CLEAN AUDIT

Operation clean audit strategy was launched in 2009. Only 9 municipalities had achieved unqualified audit opinion during the 2009/10 financial year and had potential of achieving clean audit. Currently the number of municipalities with unqualified audit opinion has reduced to one for the 2011/12 financial year as reflected below:

	Audit committee	Supply chain management policy	Revenue enhancement strategy	Submission on AFS	Audit opinion 09/10	Audit opinion 10/11	Audit opinion 11/12	Valuation rolls compiled (2011/12)
Capricorn	Yes	Yes	Yes	Yes	D	Q	Q	N/A
Polokwane	Yes	Yes	Yes	Yes	Q	Q	D	Yes
Blouberg	Yes	Yes	Yes	Yes	Q	Q	D	Yes
Aganang	Yes	Yes	Yes	Yes	D	A	D	Yes
Mofemole	Yes	Yes	Yes	Yes	D	D	D	Yes
Lepelle-Nkumpi	Yes	Yes	Yes	Yes	P	D	D	Yes
Waterberg	Yes	Yes	Yes	Yes	U	U	C	N/A
Mogalakwena	Yes	Yes	Yes	Yes	U	Q	U	Yes
Mockgopong	Yes	Yes	Yes	Yes	D	Q	Q	Yes
Modimolle	Yes	Yes	Yes	Yes	Q	A	D	Yes
Belabela	Yes	Yes	Yes	Yes	U	P	A	Yes
Lephalale	Yes	Yes	Yes	Yes	Q	Q	Q	Yes
Thabazimbi	Yes	Yes	Yes	Yes	Q	U	Q	Yes
Vhembe	Yes	Yes	Yes	Yes	Q	Q	D	N/A
Makhado	Yes	Yes	Yes	Yes	D	D	D	Yes

	Audit committee	Supply chain management policy	Revenue enhancement strategy	Submission on AFS	Audit opinion 09/10	Audit opinion 10/11	Audit opinion 11/12	Valuation rolls compiled (2011/12)
Mutale	Yes	Yes	Yes	Yes	U	Q	Q	Yes
Thulamela	Yes	Yes	Yes	Yes	Q	Q	Q	Yes
Musina	Yes	Yes	Yes	Yes	U	Q	Q	Yes
Mopani	Yes	Yes	Yes	Yes	U	Q	Q	N/A
Giyani	Yes	Yes	Yes	Yes	Q	D	D	Yes
Maruleng	Yes	Yes	Yes	Yes	U	U	Q	Yes
Letaba	Yes	Yes	Yes	Yes	U	A	Q	Yes
Tzaneen	Yes	Yes	Yes	Yes	Q	Q	D	Yes
Ba-Phalaborwa	Yes	Yes	Yes	Yes	D	D	D	Yes
Sekhukhune	Yes	Yes	Yes	Yes	D	D	D	N/A
Makhuduthamaga	Yes	Yes	Yes	Yes	D	D	Q	Yes
Elias Motsoaledi	Yes	Yes	Yes	Yes	D	D	Q	Yes
Tubatse	Yes	Yes	Yes	Yes	Q	Q	Q	Yes
Fetakgomo	Yes	Yes	Yes	Yes	U	U	Q	Yes
Ephraim Mogale	Yes	Yes	Yes	Yes	Q	Q	D	Yes

*U- Unqualified; Q- Qualified; D-Disclaimer; A-Adverse

PROVINCIAL OVERVIEW

DESCRIPTION	TOTAL 2009/10	TOTAL 10/11	TOTAL 11/12
CLEAN AUDIT	0	2	1
UNQUALIFIED	9	2	1
QUALIFIED	11	14	13
DISCLAIMER	9	8	13
ADVERSE	0	3	1
Outstanding	1	1	1
TOTAL	30	30	30

There is generally a regression on clean audit from 1 in 09/10 to 2 in 10/11 and back to 1 in 11/12. Unqualified reports have declined from 9 in 09/10 to 2 in 10/11 and to 1 in 11/12. Qualified audit reports have improved from 11 in 09/10 to 14 in 10/11 and declined to 13 in 11/12. Disclaimers have been reduced from 9 in 09/10 to 8 in 10/11 and increased to 13 in 11/12. Adverse audit opinion have increased from 0 in 09/10 to 3 in 10/11 and declined to 1 in 11/12.

Causes of Negative audit opinions

The following are the causes of the negative audit opinions in the province as indicated by the AG report.

- Non-compliance with Supply Chain Management Regulations.
- Lack of effective and reliable Asset Management; the assets registers of Municipalities are not compliant with GRAP.
- Lack of ownership on key controls by the Municipal Leadership
- Lack and unavailability of supporting documents as a result of deficiencies in record keeping.
- Ineffectiveness of governance structures i.e Audit Committees, MPAC's, etc.
- Lack of application skills and knowledge of financial systems by officials in the Budget and Treasury Office.
- Lack of alignment of the SDBIP with the IDP/BUDGET.
- An increase in unauthorized, fruitless and wasteful expenditure:
 - Unauthorized expenditure: (2010/11) **R546m** and (2011/12) **R738m**.
 - Irregular expenditure: (2010/11) **R945m** and (2011/12) **R1 157m**
 - Fruitless and wasteful expenditure: (2010/11) **R40m** and (2011/12) **R22m**.

Provincial intervention: Operation Clean Audit.

The Department is supporting municipalities on Operation Clean Audit under "Resident Accountant" project to improve the Municipal audit outcomes. Four Accounting firms have been appointed to support in 14 municipalities. The resident accountants are assisting municipalities in performing the following duties:

- Preparations of audit file
- Stock take count procedures and counting
- Clearing the 2010/11 audit queries
- Hands on support training
- Preparations of reconciliations

- Responding to audit finding raised during the current audit in the year under review.

5.4.2 MIG EXPENDITURE

The following table shows a comparative analysis for MIG expenditure over a three year period.

Sekhukhune District

Municipality	2011/2012 allocation R'000	2011/2012 % exp.	2010 / 2011 % exp.	2009 / 2010 % exp.
Ephraim Mogale	17,871	96%	100%	99.80%
Elias Motsoaledi	29,037	100%	100%	100%
Makhuduthamaga	34,159	83%	100%	100%
Fetakgomo	15,407	76%	100%	72%
Greater Tubatse	36,311	100%	98%	100%
Sekhukhune District	344,208	59%	99%	100%
TOTAL	476,993	85.67%	99.5%	95.3%

- In the district it is only Elias Motsoaledi and Greater Tubatse that has spent all their 2011/2012 allocated MIG funds at 100%. Sekhukhune District spent less at 59% which was a regression from 99% expenditure in 10/11 FY.

Vhembe District

Municipality	2011/2012 allocation R'000	2011/2012 % exp.	2010 / 2011 % exp.	2009 / 2010 % exp.
Musina	12,039	100%	100%	100%
Mutale	13,995	100%	15%	100%
Thulamela	61,295	100%	100%	100%

Makhado	55,562	65%	100%	67.31%
Vhembe	296,276	100%	100%	100%
TOTAL	439,167	97%	83%	93.46%

- Makhado was the only municipality which did not manage to spend the allocated MIG funds at 65%.

Mopani District

Municipality	2011/2012 allocation R'000	2011/2012 % exp.	2010 / 2011 % exp.	2009 / 2010 % exp.
Greater Giyani	29,950	91%	99%	100%
Greater Letaba	32,997	100%	100%	100%
Greater Tzaneen	46,712	61%	100%	100%
Ba-Phalaborwa	17,129	100%	100%	100%
Maruleng	24,874	100%	88%	100%
Mopani	263,219	48%	61%	100%
TOTAL	414,881	83%	91.3%	100%

- Three municipalities managed to spend their 2011/2012 MIG allocation Greater Letaba, Ba-Phalaborwa and Maruleng local municipalities. Mopani district is the least in MIG expenditure at 48% which is a regression from 61% in 2010/2011. The district has not been able to spend their 100% allocation in two successive financial years.

Capricorn District

Municipality	2011/2012 allocation R'000	2011/2012 % exp.	2010 / 2011 % exp.	2009 / 2010 % exp.
Blouberg	25,477	90%	71%	90.47%
Aganang	21,739	69%	100%	65.13%
Molemole	19,716	58%	100%	95.16%
Polokwane	182,607	99%	55%	100%
Lepelle-Nkumpi	28,718	100%	85%	100.24%
Capricorn	173,914	60%	42%	100%
TOTAL	452,171	81%	77.5%	75.12%

- Lepelle-Nkumpi is the only Municipality that has spent 100% of their 2011/2012 MIG allocation and Molemole Local being the least at 58% expenditure.

Waterberg District

Municipality	2011/2012 allocation R'000	2011/2012 % exp.	2010 / 2011 % exp.	2009 / 2010 % exp.
Thabazimbi	34,750	51%	91%	100%
Lephalale	35,907	97%	47%	80.96%
Mookgophong	13,536	14%	42%	100%
Modimolle	34,157	71%	78%	100%
Bela Bela	15,518	69%	100%	100%

Mogalakwena	113,222	29%	63%	58.71%
TOTAL	247,090	49.6%	70.1%	89.95%

- All the municipalities in Waterberg were not able to spend their MIG allocation for 11/12. Mookgopong being the least at 14% and Mogalakwena at 29%.

PROVINCIAL OVERVIEW

MUNICIPALITY	2009/10	2010/11	2011/12
Sekhukhune	100%	96.5%	68%
Vhembe	100%	74%	97%
Mopani	83%	78%	62%
Capricorn	95%	75%	81%
Waterberg	94%	93%	49.6%
TOTAL	83%	94%	73.8%

Vhembe district was able to improve from 74% in 10/11 to 97% in 2011/2012 Makhado being the contributing factor to the non-performance. Capricorn also improved from 75% in 10/11 to 81% in 11/12. Sekhukhune declined from 97% in 10/11 to 68% in 11/12. Mopani declined from 78% in 10/11 to 62% in 11/12. The worst decline was in Waterberg from 93% in 10/11 to 46% in 11/12. The provincial average was at 94% in 10/11 and has declined to date.

There is a concern of very low MIG expenditure on the 2012/2013 allocation by all municipalities with allocation of above R100 million (with the exception of Vhembe District). Mopani (14.11%), Capricorn (20.8%), Mogalakwena (25%), Sekhukhune (40.9%) and Polokwane (45%). Furthermore, expenditure levels on the roll over amount by municipalities mentioned above (except Sekhukhune-no roll over) is also very low. This is despite the fact that the province has developed a forward planning framework that was approved and adopted by the provincial Executive committee for implementation by all municipalities.

The provincial Executive Council has taken a resolution on Forward Planning Framework and Municipalities and Provincial departments reports on the programme towards implementation during the Provincial IGR Forum and also during the Operation Clean Audit MEC/Mayors Forum oversight meeting.

5.4.3 Expenditure on 2011/2012 rollover per municipality**MOPANI & CAPRICORN municipalities**

municipality	Roll (R'000)	Expenditure (R'000)	% Exp.
Greater Giyani	10.700	5,292	49.5%
Greater Tzaneen	18,283	15,871	86.8%
Mopani	99,215	5,058	5.1%
Aganang	9,609	4,382	45.6%
Molemole	13,469	5,904	43.8%
Polokwane	111,399	29,505	26.5%
Capricorn	110,745	28,752	26%

Sekhukhune & Waterberg District municipalities

Municipality	Roll over (R'000)	Expenditure (R'000)	% Exp
Ephraim Mogale	5,700	4,024	70.6%
Makhuduthamaga	4,000	1,895	47.45
Fetakgomo	4,200	980	23.3%
Lephalale	19,425	4,238	21.8%
Mookgophong	6,500	661	10.2%
Modimolle	10,300	8,575	83.2%
Mogalakwena	50,845	19,528	38.4%

ROLL OVER EXPENDITURE FOR 2011/12 FINANCIAL YEAR

The low expenditure on the roll over will impact negatively on the spending of 2013/2013. This will affect spending on the 2013/2014 allocation which begins on July 2013. In some municipalities, roll over was applied for projects where contractors were not yet appointed. It is therefore critical that municipalities monitors and ensures strict adherence to their implementation plans.

5.4.4 Source of Revenue Per Municipality

MUNICIPALITY	SOURCE OF REVENUE (2 nd quarter 2011/12)			GRANTS REVENUE	TOTAL
	Property Rates	Services Charges	Other		
Greater Giyani	6 401	4225	38 207	1 999	50 832
Greater Tzaneen	14 324	75 521	99 780	7 573	197 198
Greater Letaba	233	3518	42 154	790	46 695
Maruleng	3 147	648	12 393	790	16 978
Ba-Phalaborwa	12 594	52 437	32 066	790	97 887
Mopani	-	0	143 075	61 094	204 169
Total Mopani DM	36 698	136 350	367 674	73 036	613 758
Polokwane	56 972	184 112	49 154	57 663	347 891
Aganang	43	-	14 892	1 470	16 405
Blouberg	270	2440	23 483	1500	27 693
Molemole	1 374	1 851	23 848	-	27 073
Lepelle-Nkumpi	6 813	10 841	35 936	2 880	56 471
Capricorn	-	-	105 952	29 493	135 445
Total Capricorn DM	65, 472	199, 245	253 265	92 996	610 977
Musina	2 151	21 588	(37 439)	40 000	26 300
Makhado	7 505	63 042	66 798	2 539	139 883
Mutale	860	828	7 893	790	10 371
Thulamela	6 603	8 729	92 818	16 609	124 759
Vhembe	-	-	103 364	66 357	169 710
Total Vhembe DM	17 119	94 187	233 423	126 295	471 023
Elias Motsoaledi	4 169	16 075	80 843	3 247	104 334
Greater Tubatse	11 711	911	55 329	1 321	69 271
Makhuduthamaga	6 272	-	41 367	3 033	50 672
Fetakgomo	814	-	16 181	-	19 995
Ephraim Mogale	2 952	10 896	21 055	-	34 904
Sekhukhune	-	9 836	17 217	34 236	61 287
Total Sekhukhune	25 918	37 718	231 991	41 836	337 453
Modimolle	4 447	24 017	22 008	-	50 470
Mogalakwena	9 705	60 212	70 687	14 872	155 476
Mookgophong	2 273	10 681	(232)	790	13 512
Thabazimbi	4 012	2 024	20 183	799	47 018
Bela-Bela	7 122	23 684	16 359	43	47 208
Lephalale	8 091	31 945	25 984	1 275	67 295
Waterberg	-	177	32 726	-	32 903
Total Waterberg	35 650	172 740	187 712	17 779	413 880

MUNICIPALITY	SOURCE OF REVENUE (2 nd quarter 2011/12)			GRANTS REVENUE	TOTAL
	Property Rates	Services Charges	Other		
DM					
Total Limpopo	136 339	431 187	162 942	a.	2 447 102

5.4.4 DEBTORS

Debtor Age Analysis

Debtors	0-30 days	31-60 days	61-90 days	91- 120 days	121- 150 days	150 days+	181 days+	Over 1yr	Total
Revenue	343,711	471,737	116,350	781,982	861,488	205,030	68,079	456,618	3,304,995
Source	362,398		453,453				245,585		
Revenue Source		130,332		708,631	803,354	298,507		403,737	3,405,997

Source: In-year-monitoring database (LPT)

The table above reflects the summary of the disclosure of age analysis source, e.g Rates and total revenue source and per customer category. The comparison of total amount owed to municipalities for the month of July and August 2012 and is showing an increase of 3%. These table shows that municipalities still have a challenge in revenue collection. Municipalities have developed credit control policies; however, most municipalities are unable to implement them due to high indigent rate, government properties built on communal land. The non-updating and lack of management with regard to the indigent register remains a challenge.

5.4.1 CREDITORS

Summary of outstanding balances as at December 2012, owned by municipalities to Eskom:

MUNICIPALITY	CURRENT	30 DAYS	60 DAYS	90 DAYS	120DAYS +	TOTAL
Greater Giyani	538 052	0	0	0	0	538 052
Greater Tzaneen	17 530 712	0	0	0	0	17 530 712
Greater Letaba	742 783	0	0	0	0	742 783
Maruleng	0	0	0	0	0	0
Ba-Phalaborwa	5 341 335	0	0	0	0	5 441 335
Mopani						
Polokwane	35 184 820	0	0	0	0	35 184 820
Aganang	25 098	0	0	0	0	25 098
Blouberg	889 292	0	0	0	0	889 292
Molemole	0	0	0	0	0	0
Lepelle-Nkumpi	28 739	0	0	0	0	28 739
Capricorn	-225 832	0	0	0	0	-225 832
Musina	4 557 198	0	0	0	0	4 557 198
Makhado	12 106 657	9 819 941	0	0	0	21 926 597
Mutale	58 402	0	0	0	0	58 402
Thulamela	610 123	0	0	0	0	610 123
Vhembe	1 172 812	0	0	0	0	1 172 812
Elias Motsoaledi	3 676 221	0	0	0	0	3 676 221
Greater Tubatse	86 449	9 864	0	0	0	96 314
Makhuduthamaga	7 208	0	0	0	0	7 208
Fetakgomo	25 839	0	0	0	0	25 839
Ephraim Mogale	1 733 977	0	0	0	0	1 733 977
Sekhukhune	826 485	0	0	0	0	826 485
Modimolle	4 787 380	0	0	0	0	4 787 380
Mogalakwena	55 673	11 808	63	0	0	67 543
Mookgophong	2 562 138	2 327 362	434 944	0	0	5 324 444
Thabazimbi	3 918 517	3 130 161	3 285 424	1 560 132	1 086 538	22 759 617
Bela-Bela	4 720 838	0	0	0	0	4 720 838
Lephalale	7 526 560	0	0	0	0	7 526 560
Waterberg						

Creditor Age Analysis

Creditors	0-30 days	31-60 days	61-90 days	91-120 days	121-150 days	150 days +	181 days+	Over 1yr	Total
Creditors	379,709	18,104	4,617	97,114	46,435	1,130	4,347	196,102	765,558
Creditors	1,299,758	291,116	88,314	11,768	111,810	81	81	176,023	1,978,952

Source: In-year-monitoring database (LPT)

The table above relating to the creditors age analysis shows an increase of about R1,2 billion (158%) however, non-compliance to the MFMA Section 65 and the MFMA circular 49 by having monies owed for more than thirty days. There is still a challenge in municipalities for not implementing the payment procedures developed and improper filing of supporting documents, although in some municipalities it is being addressed in some municipalities it is still a huge challenge. The AG's reports in average have raised queries regarding the contravention of the NT regulations on supply chain management.

5.4.2 Summary of outstanding balances as at December 2012, owned by municipalities to Water Board:

Water Board	current	30 days	60 days	90 days	120 days +	Total (excl, current)	Total (incl. current)
Lepelle Northern Water	645 451 306	142 343	147 656	26 360	195 490 974	231 741 227	195 807 332

5.4.7 Government Debts

The province has established a Provincial Debt Forum comprising of municipalities, Provincial Treasury, Public Works and SALGA. The role of the forum is to assist municipalities to get money owed to them by government departments for services provided and rates & taxes. The forum is convened on a quarterly basis. The total outstanding debt owed to municipalities continues to

increase due to is inaccurate information submitted by municipalities and accumulating debt in terms of EXCO resolution 59 where Provincial Public Works was to pay Rates and Taxes on behalf of the provincial departments.

5.5 KPA 5: GOOD GOVERNANCE AND PUBLIC PARTICIPATION

Municipality	Functional ward committees	No. of CDW'S deployed	No. of councilors elected	No. of women councilors	IGR functionality	Website functionality
Capricorn	121	94	53	25	Yes	Yes
Polokwane	38	26	76	38	Yes	Yes
Blouberg	21	18	41	19	Yes	Yes
Aganang	19	18	37	18	Yes	Yes
Molemole	14	09	27		Yes	Yes
Lepelle-Nkumpi	29	23	57	25	Yes	Yes
Vhembe	97	75	58	27	Yes	Yes
Makhado	38	32	75	32	Yes	Yes
Mutale	13	9	26	13	Yes	Yes
Thulamela	40	30	80	36	Yes	Yes
Musina	6	4	12	5	Yes	Yes
Mopani	125	101	51	22	Yes	Yes
Greater Giyani	30	24	60	24	Yes	Yes
Maruleng	14	09	27	10	Yes	Yes
Greater Letaba	29	23	57	25	Yes	Yes
Greater Tzaneen	34	32	68	34	Yes	Yes
Ba-Phalaborwa	18	13	36	16	Yes	Yes
Sekhukhune	121	108	48	20	Yes	Yes
Makhuduthamaga	31	25	61	13	Yes	Yes
Elias Motsoaledi	30	30	60	6	Yes	Yes
Tubatse	31	26	62	24	Yes	Yes
Fetakgomo	13	14	25	03	Yes	Yes
Ephraim Mogale	16	17	32	12	Yes	Yes
Waterberg	82	66	35	18	Yes	Yes
Mogalakwena	32	27	63	29	Yes	Yes
Mookgopong	8	4	10	4	Yes	Yes
Modimolle	9	7	18	8	Yes	Yes

Municipality	Functional ward committees	No. of CDW'S deployed	No. of councilors elected	No. of women councilors	IGR functionality	Website functionality
Belabela	9	8	17	7	Yes	Yes
Lephalale	12	11	24	12	Yes	Yes
Thabazimbi	12	9	23	9	Yes	Yes
Total	1606	444	1319	534		

5.5.1. AUDIT COMMITTEES

All 30 municipalities in the province have established audit committees and internal audit units. The following table below indicates the status of audit committees in municipalities:

NO	MUNICIPALITY	AUDIT COMMITTEE
1.	Polokwane	Yes
2.	Aganang	Yes (Shared Service with District)
3.	Blouberg	Yes
4.	Molemole	Yes
5.	Lepelle-Nkumpi	Yes
6.	Capricorn District	Yes
7.	Ba-Phalaborwa	Yes (Shared Service with District)
8.	Greater Tzaneen	Yes (Shared Service with District)
9.	Greater Letaba	Yes (Shared Service with District)
10.	Maruleng	Yes (Shared Service with District)
11.	Greater Tzaneen	Yes (Shared Service with District)
12.	Mopani District	Yes
13.	Ephraim Mogale	Yes
14.	Elias Motsoaledi	Yes
15.	Makhuduthamaga	Yes
16.	Fetakgomo	Yes
17.	Greater Tubatse	Yes
18.	Sekhukhune District	Yes
19.	Mogalakwena	Yes
20.	Bela-Bela	Yes (Shared Service with District)
21.	Mookgophong	Yes
22.	Lephalale	Yes
23.	Thabazimbi	Yes
24.	Modimolle	Yes
25.	Waterberg District	Yes
26.	Mutale	Yes (Shared Service with District)

27.	Musina	Yes (Shared Service with District)
28.	Makhado	Yes
29.	Thulamela	Yes (Shared Service with District)
30.	Vhembe District	

5.5.2. MUNICIPAL PUBLIC ACCOUNTS COMMITTEE (MPAC)

The Municipal Public Accounts Committees' (MPAC) are established and functional in all municipalities in the Province. The Committees' meets on a quarterly and regularly reports to Councils on their activities. Provincial and District MPAC forums are also established and convened on a quarterly basis. A key challenge with the District MPAC Forum is that some chairpersons of local municipalities' MPACs are part-time. The Provincial MPAC Chairperson's Forum has elected its MPAC Provincial Executive Committee and it is constituted by eight committee members being the Chairperson, Deputy Chairperson's, Secretary and five additional committee members and the Department (COGHSTA) serve the committee as its secretariat. Terms of reference for the committee were adopted by forum.

The Forum took key resolutions for implementation by municipalities:

- Chairpersons of MPAC should form part of Audit committee meeting as observer.
- MPAC members must ensure that during budget processes there is budget set aside for MPAC for their annual activities.

5.5.3. INTERGOVERNMENTAL RELATIONS

Established Intergovernmental Structures in the province are functional. The following Intergovernmental Structures have been established in the province are functional.

- District Intergovernmental Fora - convene meetings on a quarterly basis.
District Development Planning Forum
- Provincial IGR Forum
- HOD/Municipal Managers Forum (technical committees)
- Provincial Development Planning Forum
- MEC/Mayors OPCA Oversight Committee

Capricorn district has been recognized as the best practice in relation to Intergovernmental relations in their recent survey.

5.5.1.1. PUBLIC PARTICIPATION

Executive Council public participation, Mayoral Imbizo's, Ward Committee meetings and Integrated Development Plans (IDP) Rep forums are used in the Province as platforms for public participation and consultations. In all municipalities these forums (Ward Committees and IDP rep Forum) are established and functional.

The Province has 1606 established and functional ward committees. Provincial Public Participation forum, consisting of all Public Participation officials of the districts, local municipalities, CoGHSTA, CoGTA and SALGA has been established to enhance public participation and discuss issues pertaining to community participation, service delivery and relations with other organs of state and society. The department has trained ward committee members in 4 districts (Sekhukhune, Mopani, Waterberg & Vhembe), with the exception of Capricorn due to financial constraints.

There are 444 Community development workers deployed in 543 wards in local municipalities.

5.5.1.2. FRAUD AND ANTI-CORRUPTION

Fight against corruption strategies and plans are available in the municipalities, fraud plan and fraud hotlines have been introduced in the District. All hotline queries including the Presidential hotline queries received are attended to and responses provided by all municipalities. Whistle blowing campaigns and awareness sessions on fraud and corruption are held occasionally to sensitise communities.

The Special Investigation Unit (SUI) conducted investigations in the following municipalities:

- Musina Local Municipality
- Vhembe District Municipality
- Sekhukhune District Municipality
- Elias Motsoaledi Local Municipality
- Thabazimbi Local Municipality
- Maruleng Local Municipality
- Greater Tubatse Local Municipality
- Bela-Bela Local Municipality

6. MUNICIPALITIES THAT REQUIRE ATTENTION

a) Bela-Bela Local Municipality

Political and administrative: The Municipality has been put under section 216 by the National Treasury and all its equitable shares have been withdrawn due to the municipality's failure to failure to comply with treasury regulations. The Municipal Council has struggled to meet as per approved schedule of council meetings, council meetings that have been held were to attend to specific items only and not deal with service delivery issues. The Executive Committee meetings were also not held due to non-attendance by councillors.

b) Ephraim Mogale Local Municipality

Political & Administrative: The municipality has not been able to fill the critical section 57 Managers' positions that are vacant. The Municipal Manager post has been vacant for more than 13 months, and the CFO position has been vacant for more than 12 months. The Municipality has interviewed for the Municipal Manager post and the leadership has failed to make the decision on the appointment.

c) Modimolle Local Municipality

Political & Administrative: The municipality has not been able to fill the Municipal Manager position that is vacant. The post has been vacant for more than 12 months; the Municipality has interviewed for the position however appointment has not been made.

d) Blouberg Local Municipality

Political & Administrative: The Municipality was without a municipal manager for a period of time due to suspension this has affected the functionality of the municipality as well as implementation of capital projects.

e) Sekhukhune District Municipality

Administrative (Poor Audit Outcome): The District has failed to get any other audit opinion except a disclaimer audit opinion since establishment in 2000.

f) Ba-Phalaborwa Municipality

Administrative (Poor Audit Outcome): The Municipality has failed to get a better audit opinion except a disclaimer and adverse audit opinion since establishment in 2000.

g) Molemole Local Municipality

Administrative (Poor Audit Outcome): The Municipality has failed to get a better audit opinion except a disclaimer and adverse audit opinion since establishment in 2000.

7. KEY STRATEGIC CHALLENGES

- There is lack of leadership on filling of Senior Management positions; municipal managers and managers directly accountable to municipal manager.
- There is policy vacuum in terms of managing land use in the communal areas
- There is a severe decline on MIG expenditure across the board in the Province and that has a negative impact on service delivery.
- The Auditor General's audit outcome report poses a challenge on operation clean audit/ state of the municipal financial management with a drastic decline on clean audit outcome and unqualified opinion.
- There are cases of aging infrastructure and poor maintenance of infrastructure in most municipalities and that result in unaccounted and losses of water.

8. STRATEGIC RECOMMENDATIONS

- Municipalities should implement the Forward Planning framework in order to address the challenge of service delivery.
- Filling of all Senior Management positions by qualified and competent personnel should be prioritized by all municipalities.
- Improve targeted support to the Provincial growth Point Municipalities in order to improve the provincial economic development.
- Facilitate the development of the Spatial and Land Use Management Regulations for implementation in the communal areas.
- It is recommended that Local Economic development should be brought back in the Local Government agenda i.e MTAS, Outcome 9.
- It is recommended that a review of the powers and functions for water services should be finalized.
- All municipalities should improve on their performance in terms of complying with Legislative Imperatives relates to Good Governance, Financial Management and Service Delivery programme.


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